NURSES MIDDLE COLLEGE NASHVILLE
BOARD OF TRUSTEES MEETING

Date: October 21, 2026
Time: 4:00 - 5:00 PM
Location: Virtual

ATTENDEES			
BOARD MEMBERS		**SCHOOL STAFF & GUESTS**	
NAME	**ATTENDANCE**	**NAME**	**ATTENDANCE**
Dru Bredesen	Present	Andrea Poynter, NMCN Exec Director	Present
Shawanda (Shay) Clay	Absent	Pam McCue, NMC CMO	Absent
Drew Echternach, Board President	Present	Greg Thompson, GT3 Finance	Present
Chassity Jones	Present	Tommy Stowell, Abiding Advisory	Present
Michael Jones, Treasurer	Present	Jody Elder, Avison Young	Absent
Nicole Kidd, Parent Representative	Present	Chelsea De Paula	Present
Brianna Powell, Secretary	Present		Attendance
Lincoln Rico, Board Vice President	Present		Attendance
Tilita Shaw	Absent		Attendance
Justin Testerman	Absent		Attendance
Rick Zadd	Present		Attendance

PRE-READING - Board Meeting Resources Folder	
1	Previous Meeting's Board Minutes
2	Committee Reports – Finance – Facilities – Governance – Academic Excellence
3	Executive Director Report
4	CMO Report
5	

NURSES MIDDLE COLLEGE
NASHVILLE

AGENDA				
Start	**Time**	**Topic**	**Purpose**	**Responsible**
4:00 PM	5 mins	Call Meeting to Order I. Roll Call, Quorum II. Business Items A. Approve Previous Board Minutes B. Consent Agenda	Procedural	Drew Echternach
4:05 PM	5 mins	Mission Moment	Meet & Greet	Andrea Poynter
4:10 PM	10 mins	Executive Director Report I. School Success Dashboard	Board FYI: Oversight	Andrea Poynter
4:20 PM	20 mins	Strategic Discussion I. See annual plan for discussion items II. Current items needing board judgement, support, or decision	Board Action: Discussion	Drew Echternach
4:40 PM	10 mins	Committee Recommendations & Votes I. Finance Committee II. Facilities Committee III. Governance Committee IV. Academic Excellence Committee	Board Action: Vote	Committee Chairs
4:50 PM	7 mins	CMO Report I. Dashboard Report II. Board Support Requests	Board FYI: Oversight	Pam McCue
4:57 PM	3 mins	Meeting Wrap-up I. Confirm decisions, deadlines, and owners II. Future agenda items III. Adjourn	Procedural	Drew Echternach

Minutes

Call Meeting to Order
I. Roll Call, Quorum
II. Business Items
A. Approve Previous Board Minutes
B. Consent Agenda

Board voted to approve meeting minutes from the September 16, 2026 and October 6, 2026 board meetings.

Mission Moment

Dr. Poynter presented student engagement video and shared positive testimonials.

Executive Director Report
I. School Success Dashboard

Dr. Poynter:
- Discussed progress of creating a dashboard.
- Discussed challenges and successes.
- Noted the PSA for the Grassmere property has been signed; discussed campus readiness.

T. Stowell provided update on 655 Grassmere purchase and status of due diligence.

Strategic Discussion
I. See annual plan for discussion items
II. Current items needing board judgement, support, or decision
Incorporated into discussion of Executive Director Report.

Committee Recommendations & Votes
I. Finance Committee (Michael (chair), Drew, Rick)

II. Facilities Committee (temporary) (Justin (chair), Drew, Michael)
III. Governance Committee (Lincoln (chair), Brianna. Dru, Tilita)
IV. Academic Excellence Committee **(newly appointed)** (Chassity, Nicole, Shawanda) (chair TBD)
V. Executive Committee (Drew (chair), Lincoln, Micheal, Brianna)

Committee Updates

Governance Committee
- Discussed next steps to finalize Executive Director evaluation.

Finance Committee
- Discussed budgeting considerations, including delays with Bloomberg funding and consulting expenses.
- Discussed fundraising consultant and finance committee's recommendation to retain consultant. Board will vote at November meeting.
- Discussed potential for a foundation.

Facilities Committee
- Discussed status of Hubrick (general contractor) contract

CMO Report
I. Dashboard Report
II. Board Support Requests

Chelsea discussed areas of support over past 30 days.

Meeting Wrap-up
I. Confirm decisions, deadlines, and owners
II. Future agenda items
III. Adjourn

REFERENCES

AGENDA PURPOSES

BOARD ACTION: VOTE	These items require both a discussion of the full board and a vote
BOARD ACTION: DISCUSSION	These items are for discussion of the full board, but will not conclude with a vote. Management will use the board's input from these discussions when making management decisions.
BOARD FYI: OVERSIGHT	These items are for the board's information to ensure that the board has context for the work of the organization. These items do not require a vote.
BOARD FYI: SUPPORT	Management requests the help/input from the board on these items. These items could provide context for board members to use when taking action in the broader community. These items do not require a vote.
PROCEDURAL	These items are procedural and may require a vote.